COLUMBIA UNIVERSITY

IN THE CITY OF NEW YORK

CENTER FOR TECHNOLOGY MANAGEMENT

Stephan Frey

has successfully attended the

Master Class on Digital Transformation
Zürich, Switzerland

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In witness whereof we have set our hands this twenty-first day of November, in the year two-thousand and nineteen

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Center for Technology Management

Dr. Arthur M. Langer
Director, Center for Technology Management
Professor of Professional Practice
Columbia University in the City of New York